

**FUJITA KANKO INC.
Financial Results for the
Fiscal Year Ended
December 31, 2022**



February 14, 2023
FUJITA KANKO INC.
(Code number: 9722)

Statements of Income



Financial Results for the Fiscal Year Ended December 31, 2022

Achieved an operating profit surplus in 4Q (October to December), with the net sales increased by ¥15.3 billion and the loss contracted by ¥11.7 billion for the full year, resulting from capturing the rapid recovery in demand prompted by the full-scale resumption of accepting inbound tourists and the start of the national travel assistance program, since October

▶ Net sales of WHG Business doubled year on year for the full year

▶ Luxury & Banquet Business achieved an operating profit surplus in 4Q (October to December)

			2022 Actual	2021 Actual	YoY	<Ref.> 2019 Actual*	
	(Million yen)	3Q Cumulative actual Jan. to Sep.					4Q Actual Oct. to Dec.
Net sales		29,337	14,411	43,749	28,433	15,315	68,960
WHG Business		13,803	6,783	20,587	10,434	10,153	37,629
Luxury & Banquet Business		9,879	5,312	15,191	12,441	2,750	22,388
Resort Business		4,001	1,637	5,638	3,749	1,889	5,790
Other (including adjustments)		1,654	677	2,331	1,809	522	3,151
Operating profit (loss)		(4,376)	328	(4,048)	(15,822)	11,773	280
WHG Business		(3,131)	(86)	(3,218)	(12,095)	8,876	2,254
Luxury & Banquet Business		(688)	664	(23)	(1,867)	1,843	(65)
Resort Business		(363)	(76)	(439)	(1,126)	686	(939)
Other (including adjustments)		(194)	(172)	(366)	(733)	366	(969)
Ordinary profit (loss)		(4,195)	(265)	(4,461)	(16,542)	12,081	401
Extraordinary income		1,088	4	1,092	37,088	(35,995)	285
Extraordinary losses		46	2,947	2,994	3,388	(394)	1,207
Income taxes		(33)	(539)	(572)	4,482	(5,055)	(236)
Profit (loss) attributable to owners of parent		(3,120)	(2,668)	(5,789)	12,675	(18,465)	(285)

* Due to changes in some segments to which sales facilities belong in accordance with organizational changes, the segment information for FY2019 is stated based on the segments after the change.

Statements of Income (Net Sales & Operating Profit)



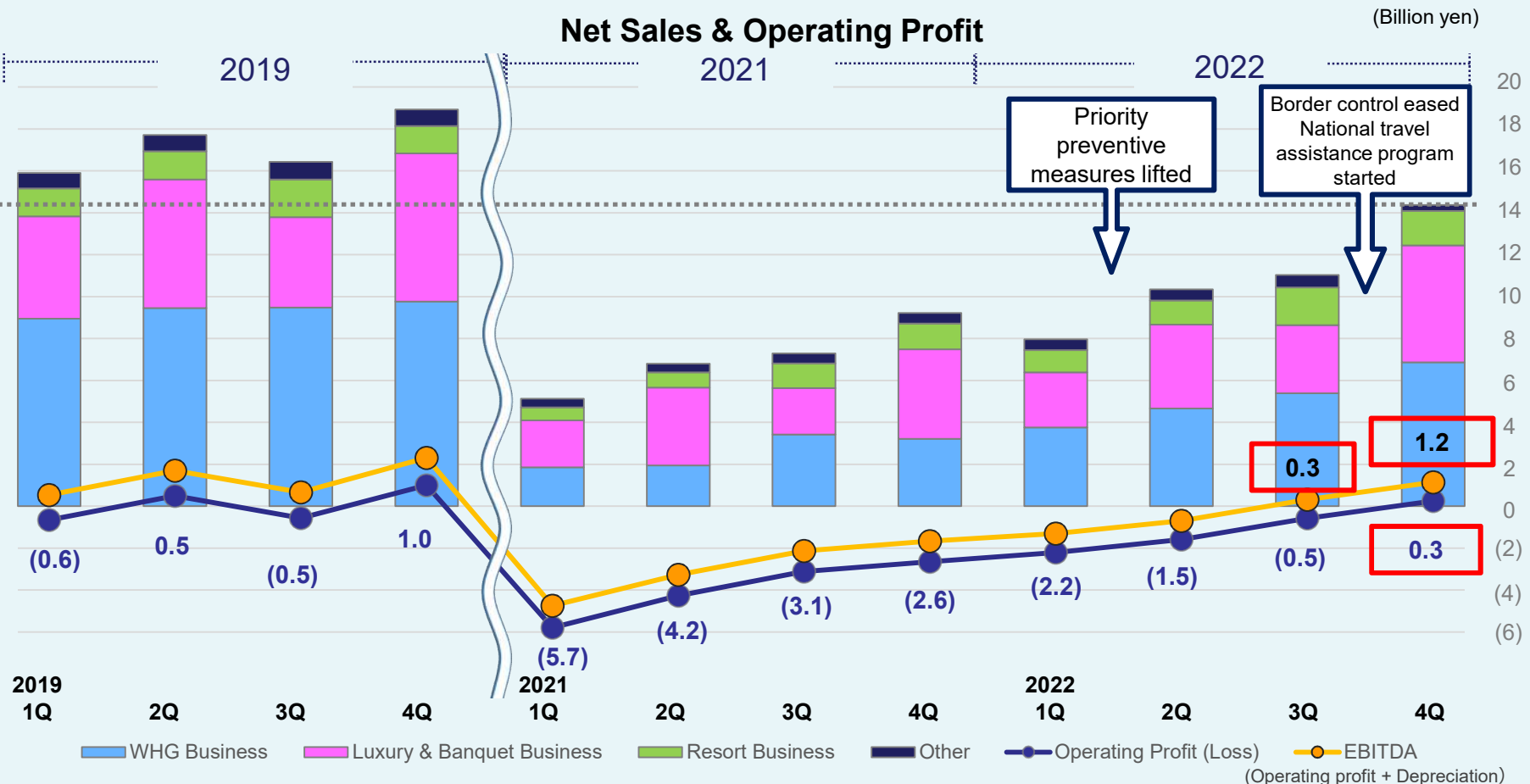
Financial Results for the Fiscal Year Ended December 31, 2022

Results in 1Q were affected by the spread of the Omicron variant, but EBITDA (operating profit + depreciation) returned to the black in 3Q, and the operating profit turned positive in 4Q

▶ WHG Business is on track to recovery, with the net sales in 4Q (Oct. to Dec.) recovering to 70% of the 2019 level

▶ In Luxury & Banquet Business and Resort Business, the 70th anniversary promotion of Hotel Chinzanso Tokyo, and the value-added measures of Hakone Kowakien Ten-yu, our main facilities, contributed to recovery

Recovery rate of 4Q net sales by segment (compared with 2019)
 WHG Business: 70%, Luxury & Banquet Business: 79%, Resort Business: 125%



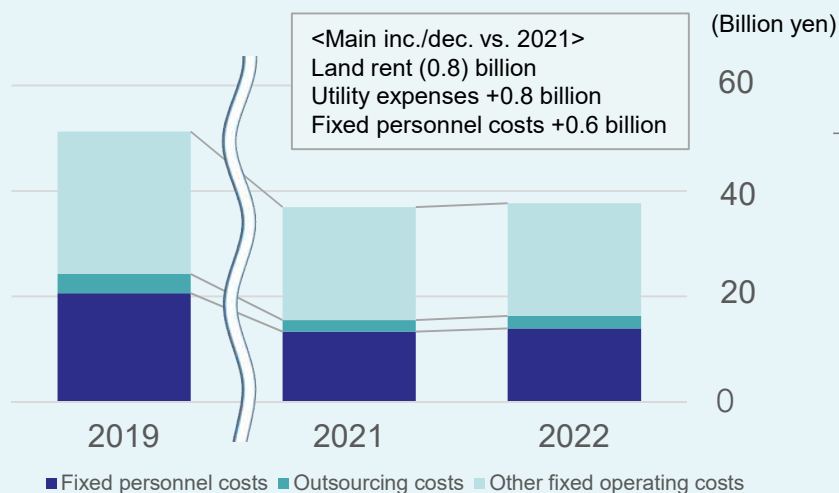
Statement of Income (Cost and Operating Profit Increase/Decrease Factors)



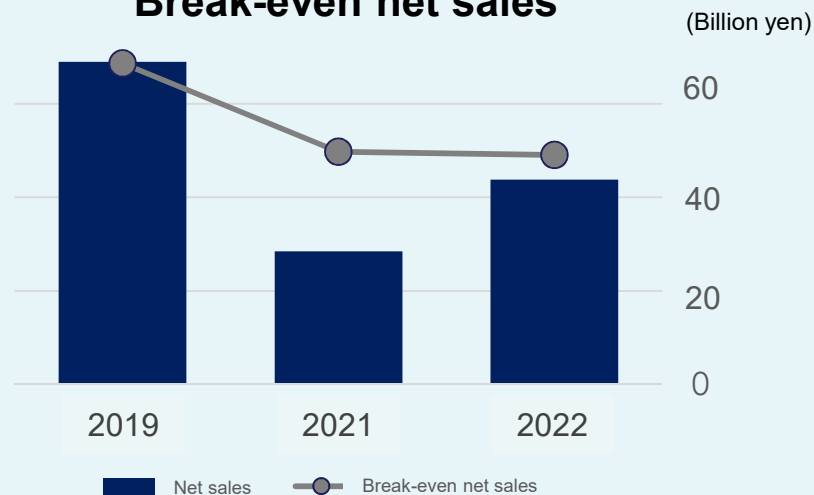
Financial Results for the Fiscal Year Ended December 31, 2022

► Minimizing cost increases has led to the expanded net sales and maximized profit

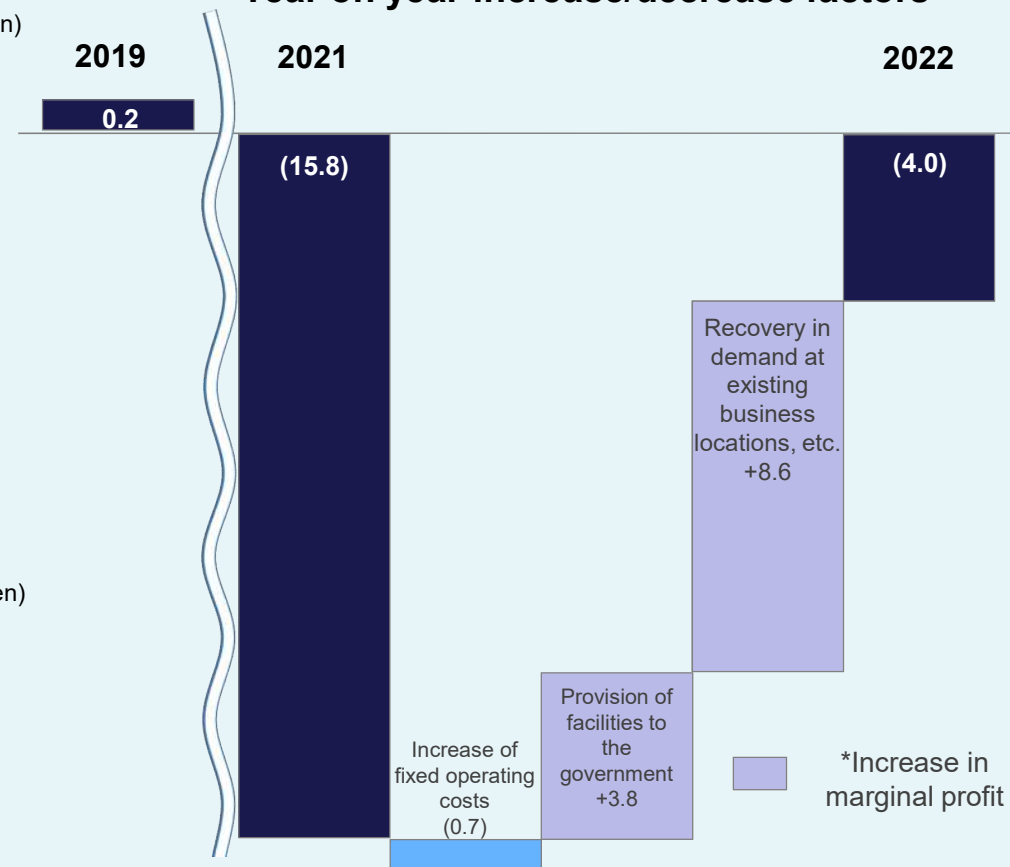
Fixed operating costs



Break-even net sales



Operating profit (loss) Year on year increase/decrease factors



[Providing facilities (building rental) to the government]
 Total 2,294 rooms
 i. Hotel Gracery Shinjuku (970 rooms): still being offered
 ii. Tokyo Bay Ariake Washington Hotel (830 rooms): until October
 iii. HOTEL TAVINOS Asakusa (278 rooms): until March
 iv. Hotel Gracery Tamachi (216 rooms): until March

WHG Business Overview



Financial Results for the Fiscal Year Ended December 31, 2022

4Q (Oct. to Dec.)

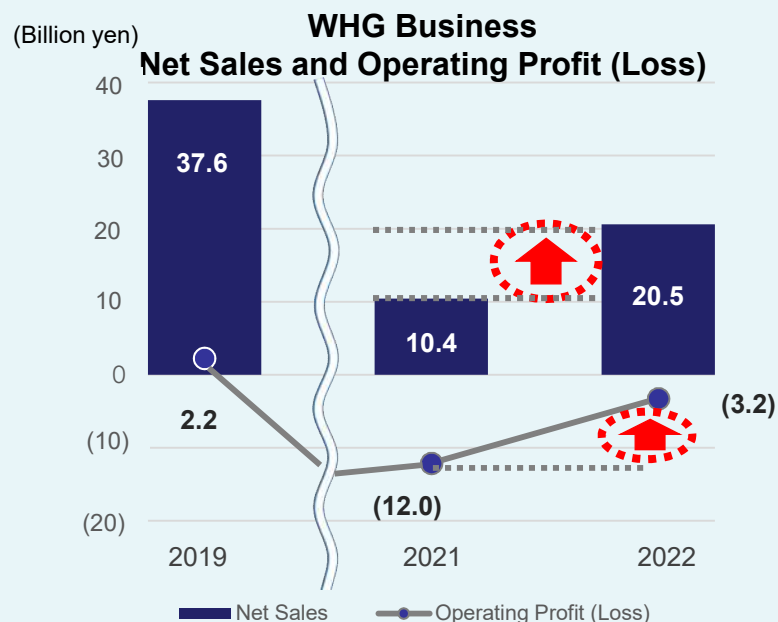
Sales increased and losses shrank, resulting from capturing the recovery in demand prompted by the full-scale resumption of accepting inbound tourists and the start of the national travel assistance program

- Net sales in 4Q rose to 70% of 2019 level (1Q: 42%, 2Q: 49%, 3Q: 56%, 4Q: 69%)
- Sales for inbound tourists, mainly those from South Korea, grew particularly in Tokyo and Osaka

WHG Operational Indicators Comparison with previous year and 2019

Oct. to Dec.	Compared with previous year		Compared with 2019	
	ADR	Occupancy Rate	ADR	Occupancy Rate
Total	+52.7%	+29.6pt	(14.7)%	(6.5)pt
Tokyo	+71.0%	+37.8pt	(26.7)%	(5.3)pt
Other than Tokyo	+38.9%	+20.9pt	+2.0%	(7.7)pt

Cumulative (Jan. to Dec.)



WHG Operational Indicators Comparison with previous year and 2019

*Figures for the previous year include sales associated with Tokyo2020

Jan. to Dec.	Compared with previous year*		Compared with 2019	
	ADR	Occupancy Rate	ADR	Occupancy Rate
Total	+23.7%	+28.3pt	(29.7)%	(19.1)pt
Tokyo	+17.8%	+33.5pt	(42.1)%	(17.2)pt
Other than Tokyo	+28.7%	+23.2pt	(13.8)%	(20.6)pt

Actual results for 2022: Excluding the following facilities for the following periods

- Jan. to Mar. HOTEL TAVINOS Asakusa and Hotel Gracery Tamachi (provided to government)
- Canal City Fukuoka Washington Hotel (closed due to construction)
- Jan. to Oct. Tokyo Bay Ariake Washington Hotel (provided to government)
- Jan. to Dec. Hotel Gracery Shinjuku (provided to government)

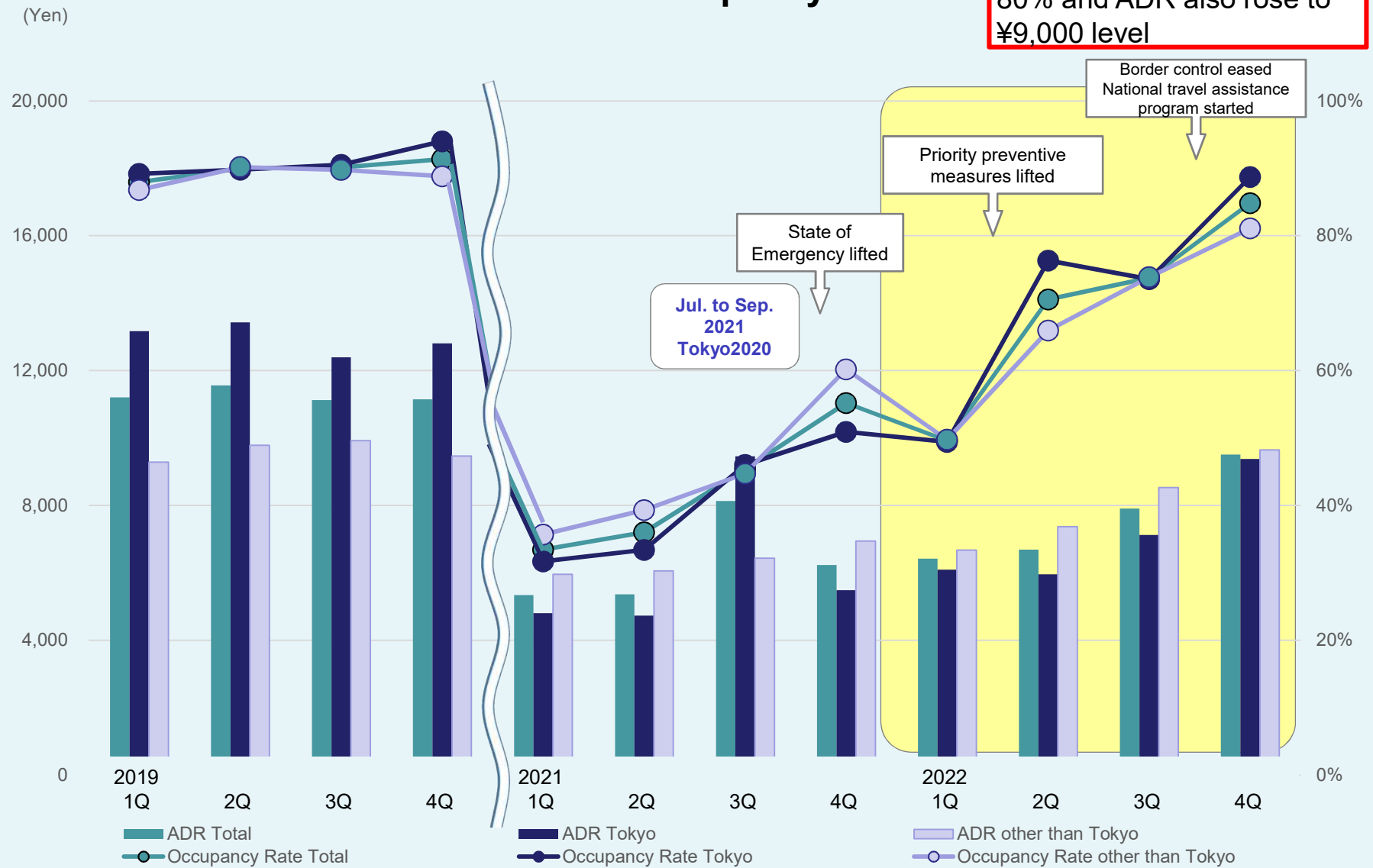
WHG Business ADR & Occupancy Rates



Financial Results for the Fiscal Year Ended December 31, 2022

WHG Business ADR & Occupancy Rates

Occupancy rate exceeded 80% and ADR also rose to ¥9,000 level



Luxury & Banquet Business Overview



Financial Results for the Fiscal Year Ended December 31, 2022

4Q (Oct. to Dec.)

Number of users grew significantly year on year in all businesses and returned to operating profitability in 4Q

[Hotel Chinzanso Tokyo]

- **Accommodation:** Both ADR and occupancy rate exceeded the 2019 results thanks to recovery in demand both in Japan and abroad and the effect of “Tokyo Sea of Clouds,” which contributed to increases in sales and profit
- **Wedding:** Initiatives to raise unit price of dishes and the contract signing rate were favorable, but the number of guests per ceremony continued to decline
- **Banquet:** Demand is on track to recovery, but did not reach full recovery
- **Restaurant:** Use by individuals for celebrations performed well

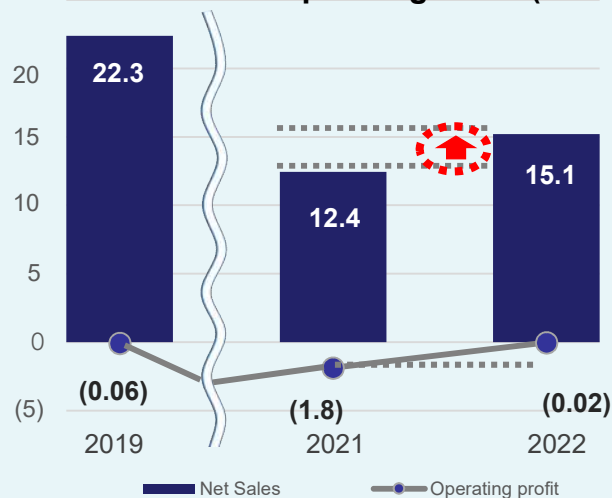
Hotel Chinzanso Tokyo Operational Indicators Comparison with previous year and 2019

*Sales per user

Oct. to Dec.	Compared with previous year		Compared with 2019	
	ADR	Occupancy Rate	ADR	Occupancy Rate
Accommodation	(0.1)%	+33.7pt	+15.3%	+3.5pt
Wedding	Sales*	Guests	Sales*	Guests
	(7.5)%	+26.4%	+27.0%	(22.6)%
Banquet	Sales*	Guests	Sales*	Guests
	(5.8)%	+159.3%	+10.6%	(48.9)%

Cumulative (Jan. to Dec.)

(Billion yen) **Luxury & Banquet Business Net Sales and Operating Profit (Loss)**



Hotel Chinzanso Tokyo Operational Indicators Comparison with previous year and 2019

* Sales per user

Jan. to Dec.	Compared with previous year		Compared with 2019	
	ADR	Occupancy Rate	ADR	Occupancy Rate
Accommodation	(3.7)%	+19.4pt	+18.8%	(15.6)pt
Wedding	Sales*	Guests	Sales*	Guests
	(7.4)%	+43.5%	+35.5%	(32.1)%
Banquet	Sales*	Guests	Sales*	Guests
	(6.6)%	+167.2%	+17.9%	(66.0)%

Resort Business Overview



Financial Results for the Fiscal Year Ended December 31, 2022

4Q (Oct. to Dec.)

Hakone Kowakien Ten-yu remained firm

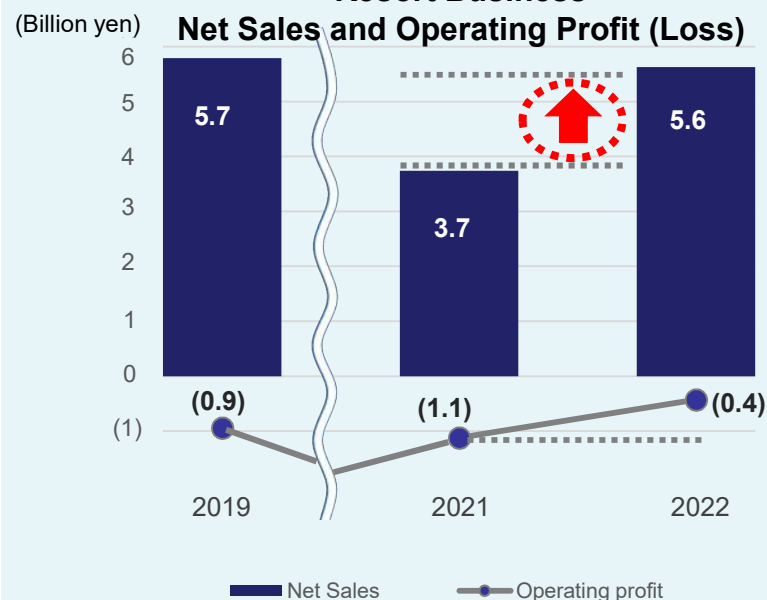
- At Ten-yu, our value-adding efforts, such as upgrading of dishes, contributed to the rise in ADR
- Hakone Kowakien Yunessun held collaborative events with movies and anime and increased media exposure, which led to an increase in the number of visitors compared with both the previous year and 2019

Operational Indicators Comparison with previous year and 2019

Oct. to Dec.	Compared with previous year		Compared with 2019	
	ADR	Occupancy Rate	ADR	Occupancy Rate
Hakone Kowakien Ten-yu	+10.0%	+22.1pt	+6.7%	+15.2pt
Hakone Kowakien Yunessun	Sales per Person	Visitors	Sales per Person	Visitors
	(0.1)%	+41.3%	(2.7)%	+33.0%

Cumulative (Jan. to Dec.)

Resort Business



Operational Indicators Comparison with previous year and 2019

Jan. to Dec.	Compared with previous year		Compared with 2019	
	ADR	Occupancy Rate	ADR	Occupancy Rate
Hakone Kowakien Ten-yu	+3.8%	+28.2pt	+3.2%	(0.8)pt
Hakone Kowakien Yunessun	Sales per Person	Visitors	Sales per Person	Visitors
	+0.6%	+53.7%	(5.2)%	(9.0)%

Sales by Business



Financial Results for the Fiscal Year Ended December 31, 2022

Net Sales by Business (Jan. to Dec.)

(Million yen)	Business	Net Sales (actual)	YoY	Ref YoY*2
WHG	Accommodation	18,469	9,611	—
	Other*1	2,118	541	—
Luxury & Banquet	Accommodation	2,052	518	—
	Wedding	6,999	587	1,596
	Banquet	1,700	797	898
	Restaurant	2,760	647	857
	Other*1	1,678	198	—
Resort	Accommodation	4,190	1,473	—
	Day trip and leisure	1,275	410	—
	Other*1	172	5	—
Ref.: Accommodation total		24,712	11,604	—

Net Sales by Business (Oct. to Dec.)

(Million yen)	Business	Net Sales (actual)	YoY	Ref YoY*2
WHG	Accommodation	6,051	3,291	—
	Other*1	732	273	—
Luxury & Banquet	Accommodation	784	326	—
	Wedding	2,441	186	271
	Banquet	671	346	—
	Restaurant	850	145	—
	Other*1	565	43	—
Resort	Accommodation	1,307	345	—
	Day trip and leisure	286	66	—
	Other*1	44	0	—
Ref.: Accommodation total		8,142	3,963	—

*1 Other: Includes intersegment sales.

*2 Ref YoY:

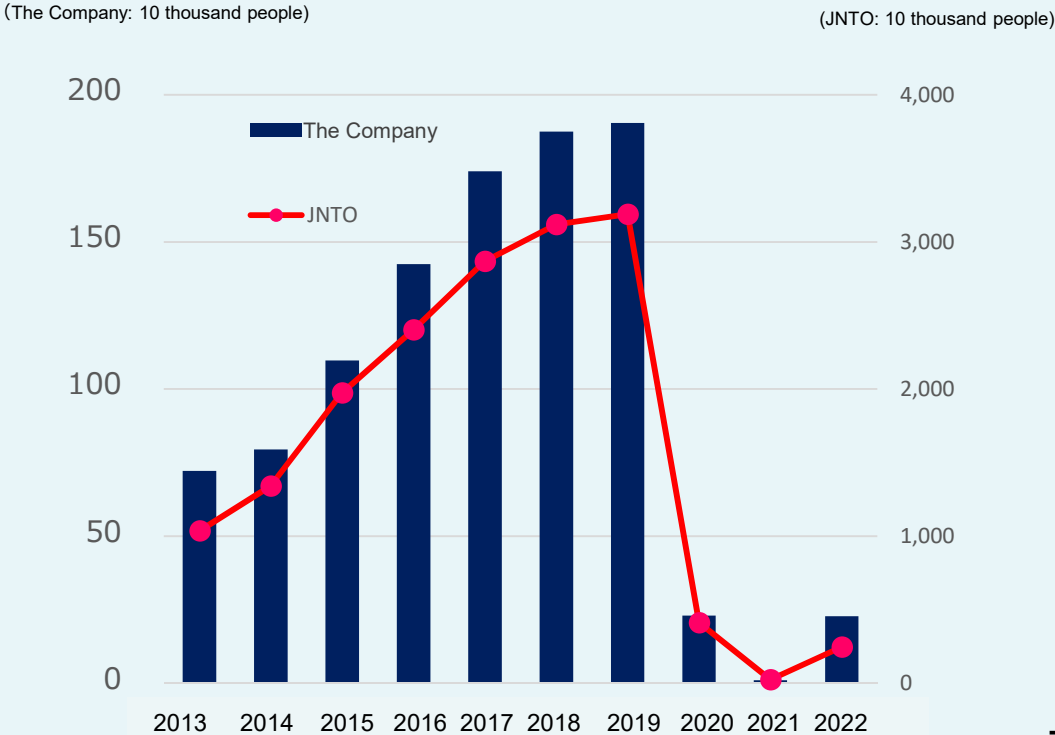
Luxury & Banquet Business: Excludes the impact of Taikoen (closed in June), Opera Domeine Koraibashi (closed in June), Maricolle Wedding Resort & Restaurant (closed in December), and Sayagatani Garden Aglass (closed in December), all of which closed in 2021.

Status of inbound tourism



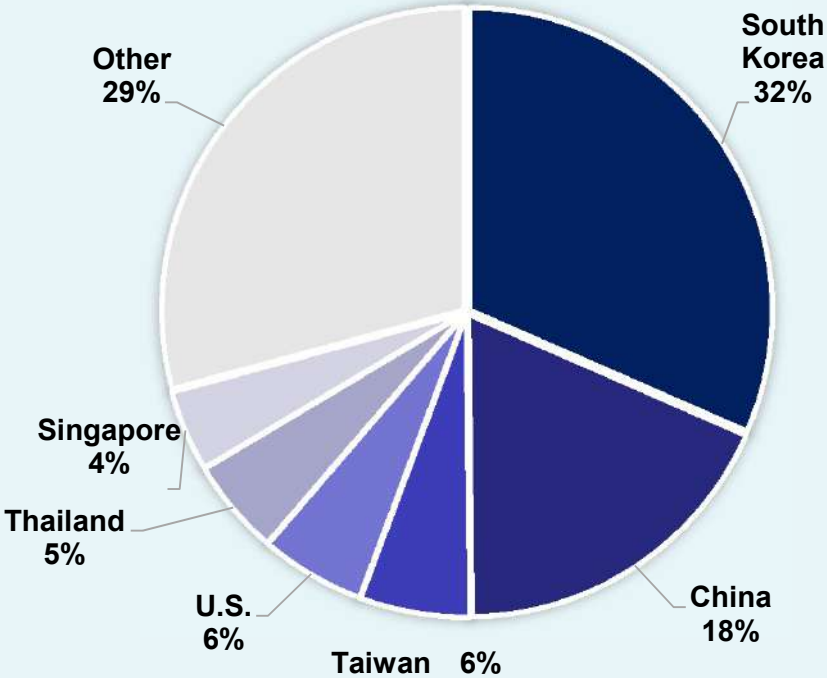
Financial Results for the Fiscal Year Ended December 31, 2022

Number of total accommodation guests at the Company's facilities



	2022	2019	Change
The Company	220,000 persons	1,900,000 persons	(88.1)%
JNTO	3,830,000 persons	31,880,000 persons	(88.0)%

Breakdown of the Company's guests by country in 2022



* Source: Visitor Arrivals announced by Japan National Tourism Organization (JNTO) on January 18, 2023

Balance Sheets



Financial Results for the Fiscal Year Ended December 31, 2022

- ▶ Total assets decreased by ¥12.7 billion to ¥99.9 billion compared to the end of the previous period
- ▶ Net assets decreased ¥6.0 billion to ¥22.7 billion due to the recording of a loss attributable to owners of parent

	End of 2020	End of 2021	End of 2022
Net assets	¥1.3 billion	¥28.8 billion	¥22.7 billion
Equity ratio	1.2%	25.4%	22.6%

(Million yen)

<Assets>	Dec. 2022	Dec. 2021	YoY	Main difference factors
Total current assets	30,947	44,276	(13,328)	Decrease in cash and deposits
Total non-current assets	69,015	68,486	529	
Total assets	99,962	112,762	(12,799)	

<Liabilities and net assets>	Dec. 2022	Dec. 2021	YoY	Main difference factors
Total current liabilities	27,321	23,935	3,385	
Total non-current liabilities	49,901	59,993	(10,091)	Decrease due to repayment of borrowings, etc.
Total liabilities	77,222	83,929	(6,706)	
Total net assets	22,740	28,833	(6,093)	Decrease in retained earnings
Total liabilities and net assets	99,962	112,762	(12,799)	

Statements of Cash Flows



Financial Results for the Fiscal Year Ended December 31, 2022

- ▶ **Cash flows from operating activities turned positive as operating loss contracted**
- ▶ **Cash flows from investing activities were a net outflow of ¥6.1 billion due mainly to the partial payment of construction costs of Hakone Hotel Kowakien**

(Million yen)

	2022 Actual	2021 Actual	YoY
Cash flows from operating activities	645	(16,302)	16,948
Cash flows from investing activities	(6,122)	42,890	(49,012)
Free cash flows	(5,476)	26,587	(32,063)
Cash flows from financing activities	(8,935)	8,319	(17,254)
Balance of cash and cash equivalents at end of fiscal year	24,110	38,619	(14,509)

Business Performance Forecast for the Fiscal Year Ending December 31, 2023



Financial Results for the Fiscal Year Ended December 31, 2022

- ▶ Steadily implement the business plan and expect **the positive net sales for the full year**
- ▶ Net sales of WHG Business are expected to recover to **80% of 2019 results**
(based on the expected inbound recovery rate of approx. 60% of 2019 results)
- ▶ Resort Business will incur expenses for opening Hakone Hotel Kowakien in July

(Million yen)

	Six Months Ended/Ending Jun. 30			Year Ended/Ending Dec. 31			
	2023	2022 Actual	YoY	2023	2022 Actual	YoY	<Ref> 2019 Actual*
Net Sales	24,600	18,308	6,292	56,600	43,749	12,850	68,960
WHG Business	13,300	8,421	4,878	30,300	20,587	9,712	37,629
Luxury & Banquet Business	7,600	6,628	971	17,000	15,191	1,808	22,388
Resort Business	2,700	2,200	499	7,500	5,638	1,861	5,790
Other (including adjustments)	1,000	1,058	(58)	1,800	2,331	(531)	3,151
Operating Profit (Loss)	(2,200)	(3,804)	1,604	400	(4,048)	4,448	280
WHG Business	(1,200)	(2,621)	1,421	350	(3,218)	3,568	2,254
Luxury & Banquet Business	(100)	(403)	303	800	(23)	823	(65)
Resort Business	(800)	(586)	(213)	(600)	(439)	(160)	(939)
Other (including adjustments)	(100)	(192)	92	(150)	(366)	216	(969)
Ordinary Income (Loss)	(2,300)	(3,512)	1,212	200	(4,461)	4,661	401
Profit (Loss)	(1,700)	(2,558)	858	800	(5,789)	6,589	(285)

Extraordinary income associated with the sale of non-current assets (former site of Toba Kowakien) will be posted in 1Q of 2023

* Due to changes in some segments to which sales facilities belong in accordance with organizational changes, the segment information for FY2019 is stated based on the segments after the change.

Business Plan (2021 to 2025)

- Pursue the business plan to resolve issues that have been exposed by the COVID-19 pandemic and reconstruct a robust business foundation

Achieve the corporate philosophy and long-term vision of the FUJITA KANKO Group

Resolve issues and reconstruct a robust business foundation

Pursue the business plan formulated in light of the COVID-19 pandemic (2021 to 2025)

<Issues exposed by the COVID-19 pandemic>

- **Dependence on the WHG Business**
The decline in revenue from the WHG Business accelerated the deterioration of financial results of the entire company
- **Delayed improvement of main businesses**
Decline in the Chinzanso brand, delayed launch of Hakone Kowakien, and failure to cast off low profitability due to unutilized assets
- **Inadequate response to unprofitable businesses**
Delays in withdrawals and closures, review of openings and contracts

<Major strategies>

- [I] **Promotion of structural reform**
Raising the profit ratio through cost-cutting and measures for unprofitable businesses
- [II] **Review of the business portfolio**
Reinforcing marketing/branding
Reinforcing Chinzanso and Hakone Kowakien businesses
- [III] **Strengthening the management control structure**
Clarifying the strategies and processes to achieve the business plan

Progress in 2022 of the Business Plan (2021 to 2025)



Financial Results for the Fiscal Year Ended December 31, 2022

Strategy I Promotion of structural reform

◆ **Cost reforms:**

Implementation of reduction of rent (approx. ¥1.1 billion for full year 2022) and other cost structure measures

◆ **Measures to improve productivity:**

Consolidate the sales & reservation and administrative divisions of WHG Business, and restructure the organization of offices

◆ **Transformation of the human resource system:**

Overhauled job criteria system in April 2022



- Lower the break-even net sales by 71% of 2019 level
- Reward people who continue taking on challenges and those who have produced results, and help them advance their careers

Strategy II Review of the business portfolio

◆ **Reinforcing marketing/branding:**

New membership program “THE FUJITA MEMBERS” introduced in April 2022

Make tailor-made proposals to each customer and strengthen product appeal based on needs analysis, while also promoting the mutual use of Group facilities

◆ **Reinforcing Hotel Chinzanso Tokyo business:**

Promote the 70th anniversary garden projects, such as “Tokyo Sea of Clouds”

◆ **Steady promotion of Hakone Kowakien redevelopment:**

Promote the rebuilding of Hakone Hotel Kowakien and strengthening of Hakone Kowakien Yunessun’s functions, according to the plan



- Develop a system to accumulate and utilize customer data
- Increase in product appeal and competitiveness of our main facilities contributed to the current improvement in business performance
- Continue with medium- to long-term investment

Main Initiatives 2023 in the Business Plan (2021 to 2025)



Financial Results for the Fiscal Year Ended December 31, 2022

Strategy I Promotion of structural reform

Ensure a solid profitable structure

- ◆ Selection and concentration of businesses
 - ➔ Wisterian Life Club business is scheduled to be transferred

Strategy II Review of the business portfolio

Develop measures for future sustainable growth and earnings expansion

- ◆ Reinforcing marketing/branding
 - ➔ Promote digital marketing using the membership program “THE FUJITA MEMBERS” and offer product information tailored to each customer
- ◆ Reinforcing WHG hotels business
 - ➔ Improve the appeal of breakfast and leverage the advantage of chain development to become a hotel brand of choice
- ◆ Reinforcing Hotel Chinzanso Tokyo business
 - ➔ Hold events to commemorate the 70th anniversary of its opening and the 145th anniversary of the construction of its garden by Aritomo Yamagata
- ◆ Steady promotion of Hakone Kowakien redevelopment
 - ➔ Put Hakone Hotel Kowakien on track at the earliest possible time and in combination with existing facilities, address wide-ranging needs of customers

➤ The Company completed the major initiatives for Strategy I Promotion of structural reform. We will focus on Strategy II this year, striving for recovery in each business.

Main Initiatives 2023 in the Business Plan (2021 to 2025)

Reinforcing WHG hotels business -50th anniversary of Washington Hotel and 15th anniversary of Hotel Gracery-

▶ In 2023, the year in which Washington Hotel, the Company’s first directly operated hotel brand, marks its 50th anniversary, and Hotel Gracery, 15th anniversary. We will improve the appeal of breakfast and leverage the advantage of chain development to become a hotel brand of choice.

Improve the appeal of breakfast “A breakfast that makes you want to get up early”

- Focusing on ingredients rooted in the region and local cuisine, each hotel shows its originality for breakfast

Advantage of chain development

- Consolidate reservation and sales functions to improve convenience
- Expand the number of locations based on franchising and management contracting models to pursue benefit for customers



Reinforcing Hotel Chinzanso Tokyo business

- ▶ Promote the garden projects to pass on the oasis in Tokyo to the next generations
- ▶ Raise the brand awareness of Chinzanso to improve the added value of staying at the hotel

2020

2021 to 2022

2023

- A three-year garden project was launched
- Started operation of “Tokyo Sea of Clouds”
- Marked the 70th anniversary of opening in November 2022
- Completed “Seven Seasons,” a set of seven magnificent views that only the hotel can offer, including “Forest Aurora,” “Camellia Picture Scroll” and “Night Blossom Viewing & Sea of Clouds”
- The 145th anniversary of construction of the Chinzanso garden by Aritomo Yamagata
- Yamagata attached his mind to water landscape, such as ponds and streams. By restoring them, we set the highlights of the garden as “New Twelve Views in Reiwa”



Aritomo Yamagata and Chinzanso

Yamagata showed his skills not only as a politician but also as a person of culture. He constructed an elaborate garden at this place and named it “Chinzanso.” Together with Murin-an in Kyoto and Koki-an in Odawara, it is called as one of the three great gardens of Yamagata.

Main Initiatives 2023 in the Business Plan (2021 to 2025)

Hakone Kowakien redevelopment

- ▶ **Hakone Hotel Kowakien is scheduled to open on July 12, 2023**
In combination with existing facilities, this integrated resort will meet needs of wide-ranging customers. You can experience everything from hot springs to meal, play and accommodation.

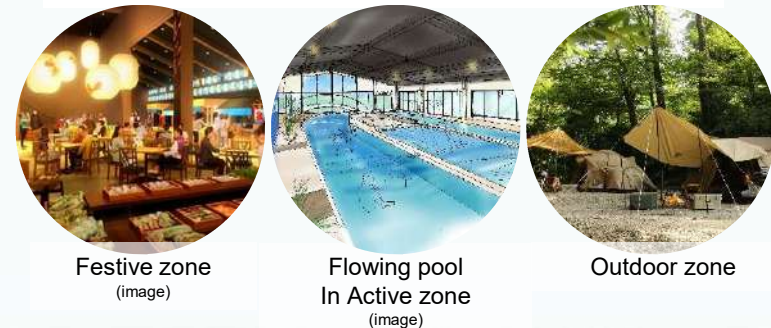
<Hakone Hotel Kowakien (150 rooms)>

- ✓ Offers deluxe rooms and private baths suitable for three-generation travelers
- ✓ During the stay, Yunessun and Mori No Yu are available as often as you like



<Hakone Kowakien Yunessun>

- ✓ Yunessun is a pleasing hot spring theme park, with a variety of amusement functions other than hot bath, attracting inbound tourists and people staying nearby hotels



<Hakone Kowakien Ten-yu (150 rooms)>

- ✓ A spring hotel for soothing the five senses of visitors, with all the guest rooms equipped with an open-air hot spring
- ✓ Offers highly value-added products and services, such as "Celebrative stay" to commemorate the anniversary with your loved ones with tailor-made services, and room service presented by a sushi chef



Sushi chef presenting room service

Open-air hot spring at guest rooms

Breakfast buffet with about 80 items



List of Facilities (As of February 14, 2023)



Financial Results for the Fiscal Year Ended December 31, 2022

WHG Business		Resort Business		Luxury & Banquet Business	
<<Lodging facilities>> 36 properties, 10,827 rooms		<<Lodging facilities>> 12 properties, 565 rooms (including 1 property scheduled to open)		<<Lodging facilities>> 1 property, 267 rooms	
■ Washington Hotel (21 properties, 6,619 rooms)		■ Hotel Gracery (11 properties, 3,198 rooms)		Hotel Chinzanso Tokyo 267 rooms	
Sendai	223 rooms	Sapporo	440 rooms	<<Weddings and Banquets>> 3 properties	
Shinjuku (Main Building)	1,280 rooms	Ginza	270 rooms	Marryaid	
Akihabara	369 rooms	Tamachi	216 rooms	Remercier Motoujina	
Tokyo Bay Ariake	830 rooms	Asakusa	125 rooms	The South Harbor Resort	
Yokohama Sakuragicho	553 rooms	Shinjuku	970 rooms	<< Leisure facilities>> 1 property	
Urawa	140 rooms	Kyoto Sanjo (North)	97 rooms	Camellia Hills Country Club	
Hiroshima	266 rooms	Kyoto Sanjo (South)	128 rooms	<Restaurants> 2 properties	
Canal City Fukuoka	423 rooms	Osaka Namba	170 rooms	University of Tokyo Ito International Research Center Restaurant [MC]	
Yamagata Nanokamachi [FC]	213 rooms	Naha	198 rooms	Meiji University Shikonkan Foresta Chinzanso [MC]	
Yamagata Eki Nishiguchi [FC]	100 rooms	Seoul	336 rooms	Membership-based Resort Hotels	
Aizu Wakamatsu [FC]	154 rooms	Taipei	248 rooms	<<Lodging facilities>> 7 properties, 460 rooms	
Koriyama [FC]	184 rooms			■ Wisterian Life Club	
Iwaki [FC]	148 rooms	■ Hotel Fujita (1 property, 354 rooms)		Verde No Mori 100 rooms	
Tachikawa [FC]	170 rooms	Fukui [FC]	354 rooms	Hakone 18 rooms Atami 54 rooms	
Kisarazu [FC]	146 rooms			Usami 58 rooms Toba 76 rooms	
Tsubame Sanjo [FC]	103 rooms	■ HOTEL TAVINOS (3 properties, 656 rooms)		Nojiriko 64 rooms	
Kansai Airport [FC]	504 rooms	Hamamatsucho	188 rooms	Prominent Kurumayama Kogen 90 rooms	
Kanku Izumiotsu [FC]	151 rooms	Asakusa	278 rooms	Other Business	
Takarazuka [FC]	135 rooms	Kyoto	190 rooms	<<Lodging facilities>> 1 property, 214 rooms	
Sasebo [FC]	190 rooms	Local subsidiaries and representative offices		ISORAS CIKARANG 214 rooms	
Shinjuku (Annex Building) [MC]	337 rooms	Shanghai			

Company Overview



Financial Results for the Fiscal Year Ended December 31, 2022

Listed exchange	Tokyo Stock Exchange Prime Market	
Company name	FUJITA KANKO INC.	
Stock code	9722	
Share unit	Ordinary shares: 100 shares	
	Class A preferred shares: 1 share	
Fiscal year	January 1 to December 31 of each year	
Record date	December 31	
Ex-dividend dates (ordinary shares)	December 31, and June 30 when interim dividends are issued	
Annual shareholders meeting	March of each year	
Total number of issued shares	Ordinary shares: 12,207,424 shares	Total: 12,207,574 shares
	Class A preferred shares: 150 shares	
Total number of authorized shares	Ordinary shares: 44,000,000 shares	Total: 44,000,150 shares
	Class A preferred shares: 150 shares	
Fiscal term	December 31 of each year	